## Consolidated Financial Results (Comprehensive) For First Quarter of FY 2017

(April 1, 2017 through June 30, 2017)

## Notes:

1) Tadano Ltd. provides this comprehensive financial results report in order to supplement the previously released quantitative report with qualitative information concerning business results for the period under review. Unless otherwise stated, no amendments have been made to the quantitative information herein.
2) Forward-looking statements contained in this report are based on information available as of the date this report was prepared. A variety of factors may cause actual results to differ from projections.

| (Unit: millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q FY2016 |  | 1Q FY2017 |  | Increase/ Decrease |
|  | Amount | Percentage | Amount | Percentage |  |
| Net sales | 41,987 | 100.0\% | 35,231 | 100.0\% | -6,755 |
| Cost of sales | 28,786 | 68.6\% | 25,055 | 71.1\% | -3,731 |
| Gross profit on installment sales | 35 | 0.1\% | 35 | 0.1\% | -0 |
| Gross profit | 13,236 | 31.5\% | 10,211 | 29.0\% | -3,024 |
| Selling, general, and administrative expenses | 7,448 | 17.7\% | 7,428 | 21.1\% | -19 |
| Operating income | 5,788 | 13.8\% | 2,783 | 7.9\% | -3,005 |
| Non-operating income and loss | -117 | -0.3\% | -45 | -0.1\% | 72 |
| Ordinary income | 5,670 | 13.5\% | 2,737 | 7.8\% | -2,933 |
| Extraordinary income and loss | -55 | -0.1\% | -14 | -0.1\% | 41 |
| Income before income taxes | 5,615 | 13.4\% | 2,723 | 7.7\% | -2,891 |
| Corporate taxes | 1,594 | 3.8\% | 722 | 2.1\% | -871 |
| Net income attributable to noncontrolling interests | 19 | 0.0\% | 13 | 0.0\% | -5 |
| Net income attributable to Tadano Ltd. | 4,001 | 9.5\% | 1,986 | 5.6\% | -2,014 |

[ Key changes of this quarter (April-June)]
Sales and profits decreased for the second
consecutive year
> Net sales:

- Consolidated net sales decreased by $16.1 \%$ compared with the previous $1 Q$.
- Outside Japan sales ratio was 47.6\%.
> COGS ratio:
- Decreased sales and foreign exchange effects drove up the COGS ratio to $71.1 \%$, by $2.5 \%$ points from the previous 1Q.
> Selling, general and administrative expenses:
- SGA decreased by $¥ 19$ million compared with the previous 1Q.
> Profits:
- Operating income decreased by $¥ 3$ billion compared with the previous 1Q.
- Ordinary income decreased by $¥ 2.9$ billion compared with the previous 1Q.
- Net income attributable to Tadano Ltd. decreased by $¥ 2$ billion compared with the previous $1 Q$.
$>$ Factors for change in operating income:
$\Rightarrow$ Sales Volume Effect
- $¥ 2.5$ billion
$\Rightarrow$ Sales Price Effect $\quad ¥ 0.1$ billion
$\Rightarrow$ Foreign Exchange Effect
- $¥ 0.1$ billion
$\Rightarrow$ Cost Change Effect
$+¥ 0.1$ billion
$\Rightarrow$ Other Effects
- $¥ 0.6$ billion


## Balance Sheet (vs. End of Previous Fiscal Year)

|  | FY2016 Year-End |  | $1 Q$ FY2017 |  | Increasel <br> Decrease |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount |  | Percentage | Amount |  |$\quad$.


| Accounts payable | 26,080 | $11.3 \%$ | 31,692 | $13.8 \%$ | 5,611 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Interest-bearing debt | 37,235 | $16.3 \%$ | 36,368 | $15.8 \%$ | -867 |
| Other liabilities | 23,934 | $10.4 \%$ | 19,845 | $8.6 \%$ | $-4,089$ |
| Total liabilities | 87,250 | $38.0 \%$ | 87,905 | $38.2 \%$ | 654 |
| Total equity | 142,549 | $62.0 \%$ | 142,357 | $61.8 \%$ | -192 |
| Total liabilities and <br> equity | 229,799 | $100.0 \%$ | 230,262 | $100.0 \%$ | 462 |

## [Key changes]

$>$ Accounts receivable decreased:
$¥ 48.7$ billion $\rightarrow ¥ 39.8$ billion
$\rightarrow$ The receivable turnover period increased (1Q FY2016: 98.6 days, FY2016: 99.0 days $\rightarrow$ 1Q FY2017: 103.0 days)

Inventories increased:
$¥ 54.8$ billion $\rightarrow ¥ 60.9$ billion
(The $¥ 60.9$ billion includes $¥ 17.5$ billion in TADANO FAUN GmbH)
The inventory turnover period increased.
(1Q FY2016: 134.7 days, FY2016: 111.5 days $\rightarrow$ 1Q FY2017: 157.3 days)
$>$ Interest-bearing debt decreased:
$¥ 37.2$ billion $\rightarrow ¥ 36.3$ billion
Short-term: decreased by $¥ 0.9$ billion; Long-term: increased by $¥ 0.0$ billion


## Net Sales by Destination



| (Unit: millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q FY2016 |  | 1Q FY2017 |  | Increase / Decrease |  |
|  | Amount | Percentage | Amount | Percentage | Amount | Percentage |
| Europe | 5,614 | 13.4\% | 3,060 | 8.7\% | -2,554 | -45.5\% |
| North America | 7,756 | 18.5\% | 6,764 | 19.2\% | -991 | -12.8\% |
| Caribbean, Central and South America | 544 | 1.3\% | 169 | 0.5\% | -375 | -68.9\% |
| Asia | 4,330 | 10.3\% | 2,814 | 8.0\% | -1,515 | -35.0\% |
| Middle East | 2,711 | 6.4\% | 2,738 | 7.8\% | 26 | 1.0\% |
| Other | 1,227 | 2.9\% | 1,219 | 3.4\% | -7 | -0.6\% |
| Subtotal (total outside Japan sales) | 22,184 | 52.8\% | 16,767 | 47.6\% | -5,417 | -24.4\% |
| Japan | 19,802 | 47.2\% | 18,464 | 52.4\% | -1,338 | -6.8\% |
| Total | 41,987 | 100\% | 35,231 | 100\% | -6,756 | -16.1\% |

The graph on the left excludes Japan.
"Other" is comprised of Oceania, Africa and the CIS.


## 5

FY2017 First Half Forecast (Net Sales by Destination)


| (Unit: millions of yen) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2016 First Half |  | FY2017 <br> First Half Forecast |  | Increase / Decrease |  |
|  | Amount | Percentage | Amount | Percentage | Amount | Percentage |
| Europe | 12,141 | 13.3\% | 7,600 | 9.1\% | -4,541 | -37.4\% |
| North America | 12,788 | 14.1\% | 12,500 | 15.0\% | -288 | -2.3\% |
| Caribbean, Central and South America | 878 | 1.0\% | 600 | 0.7\% | -278 | -31.7\% |
| Asia | 7,811 | 8.6\% | 5,800 | 7.0\% | -2,011 | -25.8\% |
| Middle East | 4,900 | 5.4\% | 6,100 | 7.3\% | 1,199 | 24.5\% |
| Other | 2,636 | 2.9\% | 2,800 | 3.4\% | 163 | 6.2\% |
| Subtotal (total outside Japan sales) | 41,158 | 45.3\% | 35,400 | 42.5\% | -5,758 | -14.0\% |
| Japan | 49,755 | 54.7\% | 47,800 | 57.5\% | -1,955 | -3.9\% |
| Total | 90,914 | 100\% | 83,200 | 100\% | -7,714 | -8.5\% |
| No changes from th The graph on the le "Other" is comprise | forecast | released s Japan. nia, Africa | April 28 and the C | 8, 2017. |  |  |

