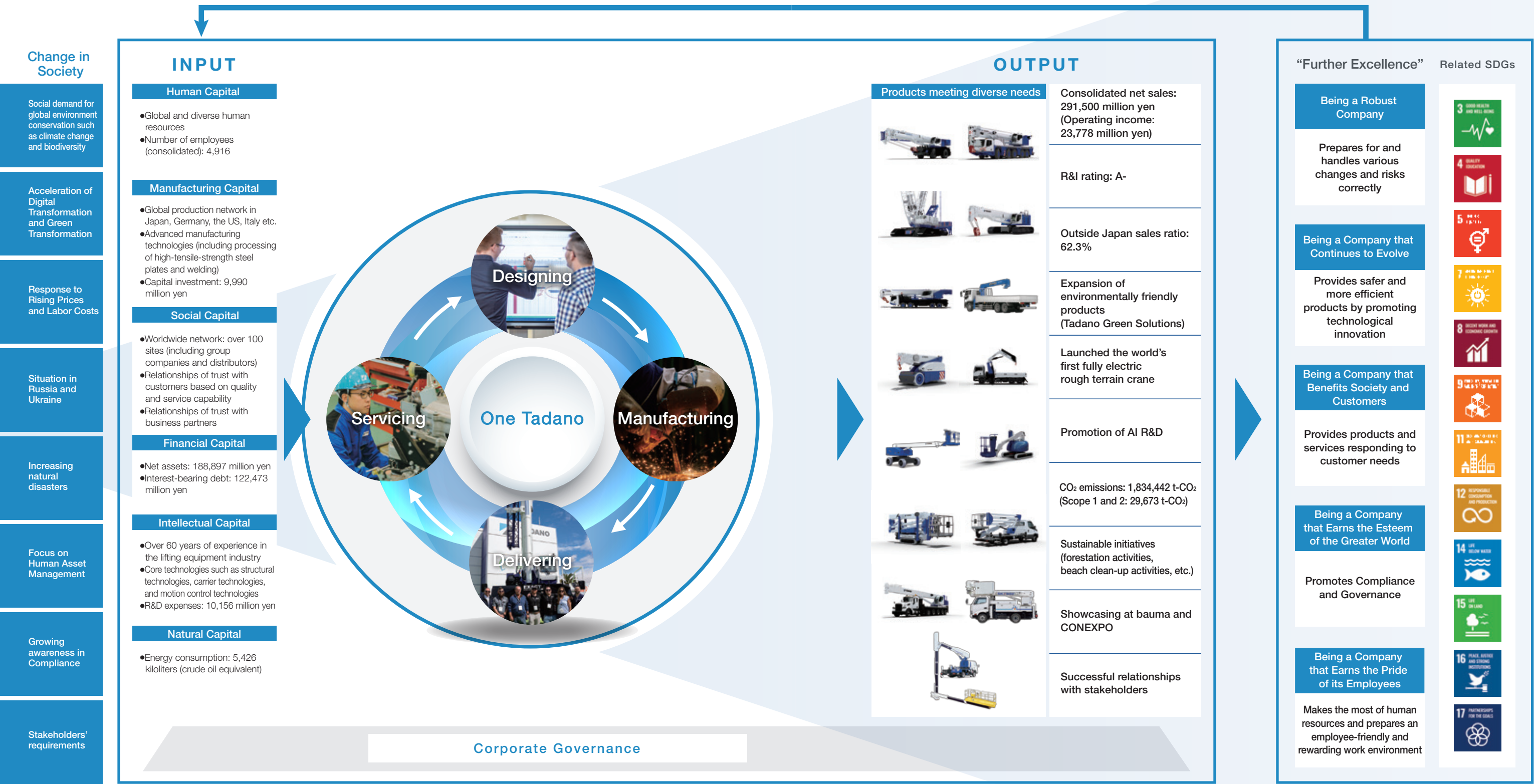


Value Creation Process



- Business Objective: Implementing the Corporate Philosophy (Creation, Contribution, Cooperation)
- Vision: Pursuing Further Excellence for the World and the Future
- Core Values: C+SQE (Safety, Quality, and Efficiency based on Compliance)

- Mid-Term Management Plan (24-26)**
Reaching new heights - Entering a new era -
<Basic Strategy>
(1)Advancing decarbonization
(2)Venturing into new areas
(3)Manufacturing reforms that leverage strengths
(4)Establishing footholds to support transformation